

N.C.P.I.-Civil. 640.44
EMPLOYMENT RELATIONSHIP - LIABILITY OF EMPLOYER FOR NEGLIGENCE
IN RETAINING AN INDEPENDENT CONTRACTOR.
GENERAL CIVIL VOLUME
REPLACEMENT MAY 2023

640.44 EMPLOYMENT RELATIONSHIP—LIABILITY OF EMPLOYER FOR
NEGLIGENCE IN RETAINING¹ AN INDEPENDENT CONTRACTOR.

The (*state issue number*) reads: “Was the plaintiff [injured] [damaged] by the negligence of the defendant² in retaining (*state name of independent contractor*) as an independent contractor?”³

[You will answer this issue only if you have answered issue (*state issue number*) “Yes” in favor of the plaintiff.⁴] On this issue the burden of proof is on the plaintiff. This means that the plaintiff must prove, by the greater weight of the evidence, that the employer was negligent in retaining (*state name of independent contractor*) as an independent contractor. Negligence refers to a party’s failure to follow a duty of conduct imposed by law. Negligence is not to be presumed from the mere fact of [injury] [damage].

To establish negligence on the part of the employer in retaining (*state name of independent contractor*), the plaintiff must prove, by the greater weight of the evidence, the following⁵: 1) that (*state name of independent contractor*) committed a [negligent] [wrongful]⁶ act; 2) that the employer owed the plaintiff a legal duty of care; 3) that (*state name of independent contractor*) was incompetent prior to the (*state name of independent contractor*)’s act resulting in [injury] [damage] to the plaintiff;⁷ 4) that the employer had either actual or constructive notice⁸ of this incompetence prior⁹ to (*state name of independent contractor*)’s act resulting in [injury] [damage] to the plaintiff; 5) that the defendant, upon actual or constructive notice of this incompetence, had a reasonable opportunity to discharge (*state name of independent contractor*) prior to (*state name of independent contractor*)’s act resulting in [injury] [damage] to the plaintiff, but failed to do so;¹⁰ and 6) that this incompetence was a proximate cause of the plaintiff’s [injury] [damage].¹¹

I will now discuss these things one at a time and explain the terms used.

First, the plaintiff must prove that the independent contractor committed a [negligent] [wrongful] act by (describe act).

NOTE WELL: In most cases, this element will have been met by an affirmative answer to the issue addressing the named defendant-independent contractor's negligent or wrongful act and need not be resubmitted here. If for some reason the issue of the independent contractor's negligent or wrongful act has not been submitted to the jury, it may be addressed in two different ways. If the independent contractor's act has been established by stipulation or admission, state the nature of the stipulation here. To craft an instruction based upon the parties' stipulation, see N.C.P.I.—Civil 101.41 - Stipulations. In the absence of a stipulation or admission, define the negligent or wrongful act alleged and enumerate its elements, using the Pattern Jury Instruction for that act. If the issue of an individual employee's negligent or wrongful act is submitted, consider offering a limiting instruction as to what evidence may be considered by the jury in answering that issue. While evidence tending to show that the individual employee may have been careless or negligent in the past may be considered by the jury in determining whether the employer had knowledge of the employee's alleged incompetence, see element three, infra, such evidence may not be considered by the jury on the question of whether the individual employee acted negligently or wrongfully on the occasion in question.

Second, the plaintiff must prove that the employer owed the plaintiff a legal duty of care¹². Every employer is under a duty to use ordinary care in retaining an independent contractor in order to protect others from [injury] [damage]. Ordinary care means that degree of care which a reasonable and prudent employer would use under the same or similar circumstances to protect others from [injury] [damage].

No legal duty exists unless the injury to the plaintiff was foreseeable and avoidable through due care. An injury to the plaintiff is foreseeable if the employer could have foreseen that some injury would result from the employer's conduct in retaining its independent contractor or that consequences of a generally injurious nature might be expected if the employer failed to exercise ordinary care under the circumstances.¹³

NOTE WELL: A negligent retention claim can be brought against an employer based on its independent contractor's negligence¹⁴ or based on its independent contractor's intentional tortious or criminal act.¹⁵ Where the plaintiff contends that the independent contractor was negligent, no further instruction on the second element is required. Where the plaintiff contends that the independent contractor committed an intentional tort or criminal act, use the following bracketed language:

[In this case, the plaintiff must also prove that there is a nexus between the employment relationship and the injury.¹⁶ In determining whether there is a nexus between the employment relationship and the injury, you should consider the circumstances as you find them to have existed from the evidence, which may¹⁷ include [whether the independent contractor and the plaintiff were in places where each had a right to be when the wrongful act occurred] [whether the plaintiff met the independent contractor, when the wrongful act occurred, as a direct result of the independent contractor relationship] [whether the employer received some benefit, even if only potential or indirect, from the meeting of the independent contractor and the plaintiff that resulted in the plaintiff's injury] [and such other circumstances that are supported by the evidence.]]

Third, the plaintiff must prove that (*state name of independent contractor*) was incompetent prior to (*state name of independent contractor*)'s act resulting in [injury] [damage] to the plaintiff.¹⁸ This means that (*state name of independent contractor*) was not fit for the work in which [*he*] [*she*] was engaged.¹⁹ Incompetence may be shown by

inherent unfitness, such as [the lack of physical capacity or natural mental gifts] [the absence of [skill] [training] [experience]] [the independent contractor's disposition] [such other characteristics that are supported by the evidence].²⁰

[Incompetence may also be inferred [from previous specific acts of careless or negligent conduct by (*state name of independent contractor*)²¹] [or] [from prior habits of carelessness or inattention on the part of (*state name of independent contractor*) in a kind of work where careless or inattentive conduct is likely to result in injury.]²² However, any evidence tending to show that (*state name of independent contractor*) may have been careless or negligent in the past may not be considered by you in any way on the question of whether (*state name of independent contractor*) acted [negligently] [wrongfully] on the occasion in question, but may only be considered by you in your determination of whether (*state name of independent contractor*) was incompetent and whether such incompetence was known or should have been known to the employer.²³]

Fourth, the plaintiff must prove that the employer had either actual or constructive notice of (*state name of independent contractor*)'s incompetence.²⁴ Actual notice means that prior to the alleged act of (*state name of independent contractor*) resulting in [injury] [damage] to the plaintiff,²⁵ the employer actually knew of (*state name of independent contractor*)'s incompetence.

Constructive notice means that the defendant, in the exercise of reasonable care, should have known of (*state name of independent contractor*)'s incompetence prior to the alleged act of (*state name of independent contractor*) resulting in [injury] [damage] to the plaintiff.²⁶ Reasonable care is that degree of care in the supervision and oversight of

an independent contractor that a reasonably careful and prudent employer would have exercised in the same or similar circumstances.²⁷

Fifth, the plaintiff must prove that the employer, upon actual or constructive notice of (*state name of independent contractor*)'s incompetence, had a reasonable opportunity to discharge (*state name of independent contractor*) but failed to do so.²⁸ What constitutes a reasonable opportunity depends upon the circumstances. These circumstances may include the gravity of the risk posed by (*state name of independent contractor*)'s incompetence; the employer's own ability to correct the situation; the difficulty, if any, of replacing (*state name of independent contractor*); the time needed to investigate the events in question; the employer's potential exposure to liability for breach of contract in the event *the employer's* discharge of (*state name of independent contractor*) was not justified; and the employer's reasonable reliance on (*state name of independent contractor*) ultimately fulfilling [his] [her] responsibilities.²⁹

These factors are to be considered by you along with all of the other evidence in determining whether the employer had a reasonable opportunity to discharge (*state name of independent contractor*), but failed to do so. The existence or nonexistence of one or more of these factors is not necessarily controlling.

Sixth, the plaintiff must prove that (*state name of independent contractor*)'s incompetence was a proximate cause of the plaintiff's [injury] [damage].

Proximate cause is a cause which in a natural and continuous sequence produces a person's [injury] [damage], and is a cause without which the [injury] [damage] would not have occurred, and one which a reasonable and prudent person could have foreseen would probably produce such [injury] [damage] or some similar injurious result.³⁰

There may be more than one proximate cause of [an injury] [damage]. Therefore, the plaintiff need not prove that (*state name of independent contractor*)'s incompetence was the sole proximate cause of the plaintiff's [injury] [damage]. The plaintiff must prove only that (*state name of independent contractor*)'s incompetence was a proximate cause.

Finally, as to this (*state issue number*) issue on which the plaintiff has the burden proof, if you find by the greater weight of the evidence that (*state name of independent contractor*) committed a [negligent] [wrongful] act by (*describe act*); that the employer owed the plaintiff a duty of care; that (*state name of independent contractor*) was incompetent prior to (*state name of independent contractor*)'s act resulting in [injury] [damage] to the plaintiff; that the employer had either actual or constructive notice of this incompetence (prior to the (*state name of independent contractor*)'s act resulting in [injury] [damage] to the plaintiff); that the employer, upon actual or constructive notice of this incompetence, had a reasonable opportunity to discharge (*state name of independent contractor*) and failed to do so; and that this incompetence was a proximate cause of the plaintiff's [injury] [damage], then it would be your duty to answer this issue "Yes" in favor of the plaintiff.

If, on the other hand, you fail to so find, then it would be your duty to answer this issue "No" in favor of the defendant.

1. NOTE WELL: Case law often appears to use the terms "hiring," "selecting" and "retaining" interchangeably, notwithstanding the implied chronological distinction between the first two terms on the one hand and the third term on the other. See, e.g., *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 585-89, 615 S.E.2d 45, 47-49 (2005) (describing the claim several times either as one for "negligent hiring" or as one for "negligent hiring and retention").

However, because *Woodson v. Rowland*, 329 N.C. 330, 358-60, 407 S.E.2d 222, 238-39 (1991), appears to treat claims of "negligent hiring or selection" and "negligent retention" of an independent contractor as separate and distinct, the Pattern Jury Civil

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Subcommittee upon careful consideration and deliberation, believes that each should be the subject of a separate instruction. Cf. N.C.P.I. Civil-640.43 Employment Relationship-Liability of Employer for Negligence in Hiring or Selecting an Independent Contractor.

In addition, despite the recitation of "incompetent at the time of hiring," Little v. Omega Meats I, Inc., 171 N.C. App. at 587, 615 S.E.2d at 48, as an element of "negligent hiring and retention claim," the Pattern Jury Instruction Civil Subcommittee, after careful consideration and deliberation, has concluded that inclusion of such an element would conflict with the "reasonable opportunity to discharge" element required by Woodson, 329 N.C. at 359, 407 S.E.2d at 240, and therefore, would be inappropriate in a negligent retention pattern instruction. The "incompetent at the time of hiring" language therefore has not been included in this instruction. Cf. N.C.P.I.—Civil 640.43 ("Employment Relationship—Liability of Employer for Negligence in Hiring or Selecting an Independent Contractor").

Whatever label may be placed upon an individual case by counsel, the burden rests upon the trial court, in selecting appropriate jury instructions, to consider carefully the evidence presented and to determine whether the factual circumstances constitute a claim for negligent hiring or selection, negligent retention, or both.

2. The general rule is that "one who employs an independent contractor is not liable for the independent contractor's negligence." *Woodson v. Rowland*, 329 N.C. 330, 350, 407 S.E.2d 222, 234 (1991).

However, "[i]n limited situations an employer may be held liable for the negligence of its independent contractor. Such a claim is not based upon vicarious liability [derived from agency law], but rather is a direct claim against the employer based upon the actionable negligence of the employer in negligently hiring a third party. *Little v. Omega Meats I, Inc.*, 171 N.C. App. 586, 615 S.E.2d 48 (2005). Thus, "[a] third party not contractually related to and injured by an incompetent or unqualified independent contractor may proceed against one who employed the independent contractor on the theory that the selection was negligently made." *Woodson*, 329 N.C. at 358, 407 S.E.2d at 239. However, an employee of an independent contractor may not recover from the employer who hired the independent contractor whom he or she worked for. *Dunleavy v. Yates Const. Co., Inc.*, 106 N.C. App. 146, 153, 416 S.E.2d 193, 197 (1992) (stating that North Carolina law "does not currently recognize claims of an injured employee of an incompetent or unqualified independent contractor against a party for its negligent selection or retention of the independent contractor."). Thus, after *Woodson* and *Dunleavy*, North Carolina law delineates the following:

(1) An employee injured by the negligence of an incompetent fellow employee may recover against the employer of both on the theory of negligent hiring, selection, or retention. *Woodson*, 329 N.C. at 358. See N.C.P.I.—Civil-640.42—Employment Relationship—Liability of Employer for Negligence in Hiring, Selecting, or Retaining Employee.

(2) A third party injured by an incompetent independent contractor may recover against the employer of that independent contractor on the theory of negligent hiring, selection, or retention. *Id.* See N.C.P.I.—Civil-640.43—Employment Relationship—Liability of Employer for Negligence in Hiring or Selecting Independent Contractor and N.C.P.I.—Civil—640.44—Employment Relationship-Liability of Employer for Negligence in Retention of Independent Contractor.

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(3) An employee of an independent contractor may not recover against the employer of that independent contractor on the theory of negligent hiring, selection, or retention. *Dunleavy*, 106 N.C. App. at 153.

In order to establish a claim for negligent retention of an independent contractor, "there must be a legal duty owed by the employer to the injured party." *Little*, 171 N.C. App. at 586-87, 615 S.E.2d at 48. "Once that duty is established then the plaintiff must prove four additional elements to prevail in a negligent hiring, selection, or retention case: '(1) the independent contractor acted negligently; (2) he was incompetent at the time of the hiring, as manifested either by inherent unfitness or previous specific acts of negligence; (3) the employer had notice, either actual or constructive, of this incompetence; and (4) the plaintiff's injury was the proximate result of this incompetence.'" *Id.* at 587, 615 S.E.2d at 48 (quoting *Kinsey v. Spann*, 139 N.C. App. 370, 374, 533 S.E.2d 487, 491 (2000)). As noted in n.1, a negligent retention claim involving an independent contractor is treated differently than a negligent hiring or selection claim. A negligent retention claim has an additional element—that the employer had "a reasonable opportunity to discharge" the independent contractor. See *Woodson*, 329 N.C. at 359, 407 S.E.2d at 240.

3. If there is a factual dispute as to the named individual defendant-independent contractor's status, then N.C.P.I.—Civil 640.00 ("Employment Relationship—Status of Person as Employee") should be submitted first. A "Yes" answer to that issue would preclude submission of this issue; however, N.C.P.I.—Civil 640.42 ("Employment Relationship—Liability of Employer for Negligence in Hiring, Supervision or Retention of an Employee") might then be appropriate.

4. See first Note Well on page 2.

5. *Smith v. Privette*, 128 N.C. App. 490, 494-95, 495 S.E.2d 395, 398 (1998) ("To support a claim of negligent retention and supervision against an employer, the plaintiff must prove that 'the incompetent employee committed a tortious act resulting in injury to plaintiff and that prior to the act, the employer knew or had reason to know of the employee's incompetency.'"); *Medlin v. Bass*, 327 N.C. 587, 591, 398 S.E.2d 460, 462 (1990) (noting same elements); *Hogan v. Forsyth Country Club Co.*, 79 N.C. App. 483, 495, 340 S.E.2d 116, 124, *disc. review denied*, 317 N.C. 334, 346 S.E.2d 140 (1986) (the plaintiff must demonstrate that "the incompetent employee committed a tortious act resulting in injury to plaintiff and that prior to the act, the employer knew or had reason to know of the employee's incompetency.").

6. For purposes of this instruction, "wrongful" refers to an intentionally tortious or criminal act. See Note Well on page 3.

7. See n.1 *supra*.

8. *Kinsey v. Spann*, 139 N.C. App. 370, 377, 533 S.E.2d 487, 493 (2000) (noting that the third element of this claim is that "the employer had notice, either actual or constructive, of [the independent contractor's] incompetence").

9. See n.1 and n.5 *supra*.

10. See n.1 *supra*; see also *Woodson v. Rowland*, 329 N.C. 330, 359, 407 S.E.2d 222, 294 (1991) ("Once a contractee knows or should know that an independent contractor is incompetent or unqualified to do the work for which he was hired, the contractee, in order to be found liable on the theory that he negligently retained the independent

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contractor, must have had a reasonable opportunity to discharge the independent contractor.”).

11. *NOTE WELL: Appellate case law is not definitive on the precise language which should be employed with respect to proximate cause. Compare Little v. Omega Meats, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005) (noting that the plaintiff's injury must be "the" proximate cause of the employee's incompetence); Kinsey v. Spann, 139 N.C. App. 375, 377, 533 S.E.2d 487, 493 (2000) (same); with Deitz v. Jackson, 57 N.C. App. 275, 278, 291 S.E.2d 282, 285 (1982) (noting that the plaintiff's injury must be "a" proximate cause of the employee's incompetence) and Medlin v. Bass, 327 N.C. 587, 591, 398 S.E.2d 460, 462 (1990) (speaking of proximate cause in less exclusive language as "that the injury complained of resulted from the incompetency proved"); White v. Consolidated Planning, 166 N.C. App. 283, 292, 603 S.E.2d 147, 154 (2004) (similar); Pleasants v. Barnes, 221 N.C. 173, 177, 19 S.E.2d 627, 629 (1942) (similar).*

12. *Keith v. Health-Pro Home Care Servs., Inc.*, 381 N.C. 442, 450, 873 S.E.2d 567, 574 (2022) (recognizing the *Little* case as setting forth a duty owed by an employer with respect to the hiring or selecting of independent contractors); *see also Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005).

13. *Fussell v. N. Carolina Farm Bureau Mut. Ins. Co.*, 364 N.C. 222, 226, 695 S.E.2d 437, 440 (2010).

14. *See, e.g., Kinsey v. Spann*, 139 N.C. App. 370, 533 S.E.2d 487 (2000) (alleged negligent retention claim based on negligence of a person cutting down trees).

15. *See, e.g., Keith v. Health-Pro Home Care Servs., Inc.*, 381 N.C. 442, 450, 873 S.E.2d 567, 574 (2022); *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005); *Medlin v. Bass*, 327 N.C. 587, 591, 398 S.E.2d 460, 462 (1990).

16. *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005) (noting that a negligent hiring, supervision, and retention claim when the injury causing acts were intentional torts or criminal requires "a nexus between the employment relationship and the injury."). In *Keith v. Health-Pro Home Care Servs., Inc.*, 381 N.C. 442, 450, 873 S.E.2d 567, 574 (2022), the North Carolina Supreme Court reiterated that "[e]mployers are in no way general insurers of acts committed by their employees, but as recognized by our precedent, an employer may owe a duty of care to a victim of an employee's intentional tort when there is a nexus between the employment relationship and the injury."

17. The Court of Appeals in *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005) delineated some factors that may be considered by the factfinder when deciding whether the "nexus between the employment relationship and the injury" exists: (1) whether the employee and the plaintiff were in places where each had a right to be when the wrongful act occurred; (2) whether the plaintiff met the employee, when the wrongful act occurred, as a direct result of the employment; and (3) whether the employer received some benefit, even if only potential or indirect, from the meeting of the employee and the plaintiff that resulted in the plaintiff's injury. However, "[n]owhere in the *Little* opinion did it state that these factors must be alleged, proven, or shown . . . to establish an employer's duty to a third-party injured by an employee to exercise reasonable care in its hiring of employees." *Keith v. Health-Pro Home Care Servs., Inc.*, 381 N.C. 442, 454, 873 S.E.2d 567, 577 (2022). As a result, the *Little* factors are considerations, but in no way decisive or conclusive requirements for the jury when deciding whether a nexus between the employment relation and the plaintiff's injury exists.

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18. See n.1, n.5 *supra*.

19. See *Walters v. Lumber Co.*, 163 N.C. 536, 541, 80 S.E. 49, 51 (1913) (An employer must exercise "reasonable care in selecting employees who are competent and fitted for the work in which they are engaged."); see also *Page v. Sloan*, 12 N.C. App. 433, 439, 183 S.E.2d 813, 817 (1971), *aff'd*, 281 N.C. 697, 190 S.E.2d 189 (1971) ("[A] condition prescribed to relieve an employer from liability for the negligent acts of an independent contractor employed by him is that he shall have exercised due care to secure a competent contractor for the work. Therefore, if . . . the contractor was not properly qualified to undertake the work, [the employer] may be held liable for the negligent acts of the contractor.").

20. *Keith v. Health-Pro Home Care Servs., Inc.*, 381 N.C. 442, 466, 873 S.E.2d 567, 584 (2022) (noting that incompetence and unfitness for employment can include lack of physical capacity, natural mental gifts, skill, training, or experience needed for the job but that also "incompetence and unfitness can exist on account of the employee's disposition"); see also *Walters v. Lumber Co.*, 163 N.C. 536, 542, 80 S.E. 49, 52 (1913) (noting that incompetency "extends to any kind of unfitness which renders the employment or retention of the servant dangerous to his fellow-servant," (citation omitted)); *Lamb v. Littman*, 128 N.C. 361, 38 S.E. 911, 912 (1901) (noting that the evidence showed a defendant was unfit and incompetent to perform the duties of supervising children by reason of his cruel nature and high temper, and thus his disposition, more than his lack of training and skillfulness, rendered him unfit and incompetent).

21. See *Kinsey v. Spann*, 139 N.C. App. 375, 377, 533 S.E.2d 487, 493 (2000) (the plaintiff must prove the agent "was incompetent at the time of hiring, as manifested either by inherent unfitness or previous specific acts of negligence"), *Walters v. Lumber Co.*, 163 N.C. 536, 542, 80 S.E. 49 (the plaintiff must prove "incompetency, by inherent unfitness or previous specific acts of negligence, from which incompetency may be inferred"); *B.B. Walker Co. v. Burns International Security Services*, 108 N.C. App. 562, 567, 424 S.E.2d 172, 175 (1993) (noting that a "plaintiff would have to prove . . . the incompetency of the [employees] to perform their duty, either by inherent unfitness for the job, or by showing such incompetence by previous conduct").

22. See *Walters v. Lumber Co.*, 163 N.C. 536, 542, 80 S.E. 49, 51 (1913) (noting that incompetency "would include habits of carelessness or inattention in a kind of work where such habits or methods are not unlikely to result in injury").

23. See *Walters v. Lumber Co.*, 163 N.C. 536, 542, 80 S.E. 49, 51 (1913) (stating that "specific acts of negligence or carelessness and inattention on the part of the [employee] should be received, not to show that there was negligence in the particular case . . . , but in so far as they may tend to establish the character of the incompetency and that the same was known to the [employer] or should have been in the exercise of the duties incumbent upon him as an employer of labor.").

24. *Kinsey v. Spann*, 139 N.C. App. 370, 377, 533 S.E.2d 487, 493 (2000) (noting that the third element of a negligent hiring, supervision, or retention claim is that "the employer had notice, either actual or constructive, of [the independent contractor's] incompetence.").

25. *Smith v. Privette*, 128 N.C. App. 490, 494-95, 495 S.E.2d 395, 398 (1998) ("To support a claim of negligent retention and supervision against an employer, the plaintiff must prove that 'the incompetent employee committed a tortious act resulting in injury to plaintiff and that prior to the act, the employer knew or had reason to know of the

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employee's incompetency." (emphasis added)). Though *Smith* is framed in terms of an employee's competence, subsequent cases concerning an employer's liability for the negligent retention of its independent contractor have not distinguished this temporal requirement. See, e.g., *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 587, 615 S.E.2d 45, 48 (2005).

26. See *Hogan v. Forsyth Country Club Co.*, 79 N.C. App. 483, 495, 340 S.E.2d 116, 124 (1986) (noting that "[t]he theory of liability is based on negligence, the employer being held to a standard of care that would have been exercised by ordinary, cautious and prudent employers under similar circumstances."); *Page v. Sloan*, 12 N.C. App. 433, 439, 183 S.E.2d 813, 817 (1971) (stating that "if it appears that the employer either knew, or by the exercise of reasonable care might have ascertained that the contractor was not properly qualified to undertake the work, he may be held liable for the negligent acts of the contractor").

27. See *Medlin v. Bass*, 327 N.C. 591, 591, 398 S.E.2d 460, 462 (1990) (The plaintiff must prove "either actual notice to the [employer] of such unfitness or bad habits, or constructive notice, by showing that the [employer] could have known the facts had he used ordinary care in 'oversight and supervision.'"); *Barker v. Kimberly-Clark Corp.*, 136 N.C. App. 455, 464, 524 S.E.2d 821, 827-28 (2000) (summary judgment against plaintiff in a negligent supervision claim proper because "plaintiff's forecast of evidence was insufficient to show that [the] defendant . . . had actual or constructive knowledge of any tortious acts of [the employee] defendant").

28. *Woodson v. Rowland*, 329 N.C. 330, 359, 407 S.E.2d 222, 240 (1991).

29. See *Woodson v. Rowland*, 329 N.C. 330, 359-60, 407 S.E.2d 222, 240 (1991) (stating that "[w]hat constitutes a reasonable opportunity depends upon the circumstances. They include the gravity of the risk posed, the contractee's own ability to correct the situation, the difficulty, if any, of replacing the independent contractor, the time needed to investigate the events in question, the contractee's potential exposure to liability for breach of contract in the event the discharge is not justified, and the contractee's reasonable reliance on the independent contractor ultimately fulfilling his responsibilities.").

30. The *Little* court noted that "it is axiomatic that proximate cause requires foreseeability." *Little v. Omega Meats I, Inc.*, 171 N.C. App. 583, 589-90, 615 S.E.2d 45, 50 (2005) (quoting *Johnson v. Skinner*, 99 N.C. 1, 7-8, 392 S.E.2d 634, 637 (1990)). The court further emphasized that "the foreseeability of a risk of harm is insufficient unless defendants' negligent hiring or retention of [the independent contractor] in some manner actually caused the injury in question" *Id.* (emphasis in original).